

# **STRATEGY NO. 2**

# Provide Excellent Public Services Through Infrastructure Management and Improvements

Key Words: Efficient. Innovative. Effective. Costly. Responsible. Priority.

Key Phrases: Proper planning and cost recovery. Public need and discussion. Provide great and

appropriate services. Look for innovation and creativity. Citizen engagement/

communication.

#### **OUR VISION**

As a full-service local government, the Village of Barrington is responsible for providing residents, businesses, and visitors with public services that provide for and promote the general welfare of the community. This responsibility encompasses owning, constructing, planning, and management of infrastructure including:

- A wastewater treatment plant.
- Water wells used for extracting water from the aquifer and treating it for consumption.
- Underground systems for potable water, wastewater, and stormwater.
- Streets, sidewalks, street lights, urban forest, and commuter parking lots.
- Municipal buildings including village hall, public works, public safety building, and Barrington's White House.

Vision - Standing in the future, the Village of Barrington has provided residents, businesses, and visitors with dependable government services by efficiently and effectively planning, constructing, and maintaining its infrastructure. In doing so, the village strives to balance sources of funds to include appropriate taxing policies, grants (e.g. intergovernmental, foundations), user fee rates, and creative and innovative service delivery systems wherever practicable.

#### **OUR STRATEGY**

#### **Defining the Challenge:**

Village owned capital assets and infrastructure exist for the purpose of providing essential public services to our residents, businesses, and visitors. Essential infrastructure includes buildings that contribute to the essence of the community. When well planned, constructed and maintained, these resources will exist for their fullest life cycle and demonstrate the efficient and effective use of taxes, grants and user fees.

Infrastructure ownership and management is as critical as it is costly. As policy makers, we require analysis and recommendations that include state-of the art planning, factual/technical analysis, determination of service levels, alternatives for construction, and financial options for acquisition. All decisions must be balanced with the village board's responsibility for setting municipal taxes and user fees.

Over the last few years, several new trustees have been elected or appointed. At the same time, Barrington hired a new village manager and several department directors. With new officials and staff comes the need to create fresh analysis of infrastructure plans, needs and costs. By means of this strategic plan, we commit to a fresh and thorough review of all major village infrastructure needs and opportunities. The village board encourages staff to provide information, iteratively, so that policies and action plans can be discussed and determined in phases, and based on overall village priorities.



#### **GUIDING POLICY**

As elected officials, we understand the importance of infrastructure construction and maintenance as a critical part of our quality of life and our responsibility for delivery of services.

As part of our fresh look, the village board directs the village manager to create a plan to bring all key infrastructure proposals and recommendations to the village board in a proper business manner and in a timely fashion. Our intent is to create a multi-year plan to identify all essential infrastructure needs.

All matters brought before the village board regarding infrastructure resources should focus on, at a minimum, the following discussion criteria:

- What specific problems, needs, and goals are being addressed?
- What are the effects on public service levels?
- What options and approaches, including the use of modern technology and innovations, may improve our effectiveness?
- What are the routine maintenance needs of our streets, sidewalks, street lights, trees, and commuter parking lots?
- What are the options for funding proposed improvements and programs? What are our opportunities for cost savings and innovative alternatives for how the services are provided?

## **CREATING STRATEGIC ACTIONS**

**As elected officials, we commit to** review plans and options to address Barrington's critical infrastructure priorities as they relate to the provision of essential public services.

The scope of this review includes:

## 1. Funding

- For all projects, aggressively pursue federal, state and regional cost-sharing and grant opportunities.
- For all projects, create various funding scenarios including user rates, debt issuance, fund balances, Special Service Areas and available cash.

#### 2. Upgrades and Improvements

- Route 14 Underpass: Provide on-going village leadership and participation to ensure that the underpass is built on time and within budget.
- Overall transportation and traffic conditions: Continuously explore local and regional options to mitigate traffic.
- Data driven: High-level oversight, coordination and management of all village capital improvement needs based on data that addresses service levels, costs and funding options.

## 3. Underground Utility Services

- Ensure continuity of water service.
- Stormwater systems.
- Wastewater treatment facility continuity of service and assessment.

#### 4. Above Ground - Right-of-Way Improvements

- Local road maintenance and pavement standards.
- Sidewalks in neighborhoods and school routes. Overall pedestrian safety.
- Bike and pedestrian paths.

#### 5. Buildings

- Public Works space needs: Analysis and functional assessment..
- · Develop appropriate maintenance schedules.



#### 6. Vehicles

• Develop appropriate maintenance and replacement schedules

## 7. Downtown Area

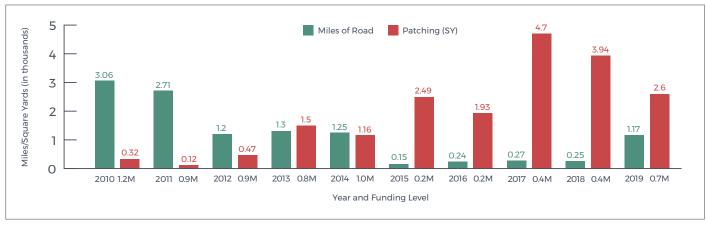
- Continue to address walkability in downtown and to/from neighborhoods.
- Provide improvements that attract people to the downtown, e.g. ease of access, beautification, safety.

## 8. Relationships

• Improve relationships with key stakeholders including neighborhoods, library board, park board, school board, IDOT and other governmental groups

#### **RELEVANT DATA**

## Miles of Road and Patching



## Capital Expenses as a Percentage of Total Expenses



# **2021 - 2025 ACTION PLAN**

Based on this Strategic Plan and in conjunction with the village board's oversight, staff will propose to the village board a road-map for addressing village infrastructure needs. The road-map will proceed methodically and iteratively allowing ample opportunity for public discussions and further review.

